

April 11, 2026

Listing Department,
National Stock Exchange of India Limited
Exchange Plaza, Plot C-1, Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai - 400 051

Listing Department,
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai - 400 001

Symbol: MAXHEALTH

Scrip Code: 543220

Sub.: Postal Ballot Notice

Ref.: Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir / Madam,

Please find enclosed postal ballot notice dated April 8, 2026 along with the explanatory statement thereto ("Notice"), seeking approval of the Members only by way of remote e-voting ("E-voting") to transact the following special business:

S. No.	Type of Resolution	Description of Resolution
1.	Ordinary Resolution	Re-appointment of Mr. Narayan K. Seshadri as Non-Executive and Non-Independent Director

The aforesaid Notice is being sent electronically to those Members whose names appear in the register of members of the Company and/ or in the register of beneficial owners maintained by the depositories as on Wednesday, April 8, 2026 ("Cut-off Date"). Members holding shares as on Cut-off Date are entitled to vote on the resolution as mentioned in the Notice.

The Company has engaged the services of MUFG Intime India Private Limited, registrar to an issue & share transfer agent, for facilitating E-voting. The detailed procedure with respect to E-voting is mentioned in the 'Notes' to the Notice.

Key information pertaining to postal ballot is as under:

S. No.	Particulars	Details
1.	E-voting starts at	9.00 am (IST) on Sunday, April 12, 2026
2.	E-voting ends at	5.00 pm (IST) on Monday, May 11, 2026
3.	Results of postal ballot	on or before Wednesday, May 13, 2026

This disclosure will also be hosted on Company's website viz. www.maxhealthcare.in.

Kindly take the same on record.

Thanking you

Yours truly,
For **Max Healthcare Institute Limited**

Dhiraj Arora
SVP - Company Secretary and Compliance Officer

Encl.: As above



Max Healthcare Institute Limited Postal Ballot Notice

Postal Ballot Notice

Information at a Glance

Particulars	Details
Mode of voting on Postal Ballot	Remote E-voting
Event no. for Postal Ballot	260181
Cut-off Date for E-voting	Wednesday, April 8, 2026
E-voting starts	Sunday, April 12, 2026
E-voting ends	Monday, May 11, 2026
E-voting website	https://instavote.linkintime.co.in/
Name, address and contact details of registrar to an issue & and share transfer agent/ e-voting service provider	Contact Person: Mr. Swapan Naskar Associate Vice President & Head (North India) Address: MUFG Intime India Private Limited Noble Heights, 1 st Floor, Plot No NH-2, C-1 Block, LSC, Near Savitri Market, Janakpuri, New Delhi - 110058, India Telephone No.: +91 11 4941 1000/ +91 22 4918 6000 E-mail: enotices@in.mpms.mufg.com
Company Contact Details	Contact Person: Mr. Dhiraj Arora SVP - Company Secretary & Compliance Officer Address: Max Healthcare Institute Limited 2 nd Floor, Capital Cyberscape, Sector-59, Gurugram- 122 102, Haryana, India Telephone No.: +91-124-620 7777 Mobile: +91- 987333 6660 E-mail: investors@maxhealthcare.com
Name and E-mail address of the Scrutinizer	Name: DPV & Associates LLP E-mail: dpv@dpvassociates.com

Max Healthcare Institute Limited

CIN: L72200MH2001PLC322854

Registered Office: 401, 4th Floor, Man Excellenza, S.V. Road, Vile Parle (West), Mumbai - 400 056, Maharashtra, India

Corporate Office: 2nd Floor, Capital Cyberscape, Sector - 59, Gurugram - 122 102, Haryana, India

E-mail: investors@maxhealthcare.com; **Website:** www.maxhealthcare.in

Telephone No.: +91-124-620 7777; +91-22 2610 0461/62

Postal Ballot Notice

Dear Members,

Notice is hereby given pursuant to the provisions of section 110 read with section 108 and other applicable provisions, if any, of the Companies Act, 2013 ("Act") read with rule 20 and 22 of the Companies (Management and Administration) Rules, 2014 and other applicable rules, if any ("Rules"), regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), Secretarial Standard on General Meetings ("SS-2") issued by the Institute of Company Secretaries of India ("ICSI"), including any statutory modification(s), clarification(s), substitution(s) or re-enactment(s) thereof for the time being in force and framework prescribed by the Ministry of Corporate Affairs ("MCA") vide general circular nos. 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, read with other relevant circulars, including latest being general circular no. 03/2025 dated September 22, 2025, (collectively referred to as "MCA Circulars") and any other applicable laws, rules and regulations for the time being in force, that the ordinary resolution set forth herein below, is proposed to be passed by the members of Max Healthcare Institute Limited ("Company") through postal ballot, **only by way of remote E-voting ("E-voting")**.

In accordance with the aforesaid MCA Circulars, the postal ballot notice ("**Notice**") along with explanatory statement is being sent only through electronic mode to those members whose e-mail address are registered with the Company or its registrar to an issue & share transfer agent or National Securities Depository Limited ("NSDL") and Central Depository Services India Limited ("CDSL") (collectively referred as "Depositories"), and whose names appear in the register of members of the Company and/ or in the register of beneficial owners maintained by the depositories as on **Wednesday, April 8, 2026 ("Cut-off Date")**. The communication of the assent or dissent of the members would take place through E-voting only.

In compliance with the provisions of section 108 and 110 of the Act read with Rules, regulation 44 of the SEBI Listing Regulations and SS-2, the Company is providing E-voting facility to its members, to enable them to cast their vote electronically. The Company

has engaged the services of MUFG Intime India Private Limited (formerly known as Link Intime India Private Limited) ("RTA"/ "MUFG Intime") for facilitating E-voting. The detailed procedure with respect to E-voting is mentioned in 'Notes' to the Notice.

The E-voting schedule is as follows:

E-voting Starts on	E-voting Ends on
Sunday, April 12, 2026 from 9:00 am (IST) onwards	Monday, May 11, 2026 until 5:00 pm (IST)

Members are requested to cast their vote through E-voting at any time before Monday, May 11, 2026, 5:00 pm (IST) (i.e. last date to cast vote electronically). E-voting module shall be disabled thereafter. Members are requested to carefully read the instructions and follow the procedure with respect to E-voting as stated in the 'Notes' forming part of the Notice.

The Notice shall also be uploaded on the website of the Company at www.maxhealthcare.in/investors and on the E-voting website of RTA at <https://instavote.linkintime.co.in>. The Notice can also be accessed from the website of stock exchanges i.e. National Stock Exchange of India Limited ("NSE") at www.nseindia.com and BSE Limited ("BSE") at www.bseindia.com.

The board of directors of the Company ("Board") has appointed Mr. Devesh Kumar Vasisht (ICSI Membership No. F8488) or failing him, Mr. Parveen Kumar (ICSI Membership No. F10315), Partners of DPV & Associates LLP, Practicing Company Secretaries, Faridabad (FRN - L2021HR009500), as the scrutinizer for conducting the postal ballot through E-voting process in a fair and transparent manner.

The scrutinizer will submit his report, after the completion of scrutiny of the votes cast, to the Chairman and Managing Director of the Company or any person authorized by him. **The results of E-voting will be announced on or before Wednesday, May 13, 2026.**

The statement pursuant to section 102 and 110 of the Act setting out the material facts relating to the resolution is annexed to the Notice.

Special Business

1. Re-appointment of Mr. Narayan K. Seshadri as Non-Executive and Non-Independent Director

To consider and if thought fit, to pass the following resolution, as an **Ordinary Resolution**:

“**Resolved That** pursuant to the provisions of section 149, 152 and other applicable provisions, if any, of the companies act, 2013 (“Act”) read with rules made thereunder, regulation 17 and other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory amendment(s) or modification(s) or re-enactment(s) thereof for the time being in force), relevant circulars issued by BSE Limited and National Stock Exchange of India Limited, the articles of association of the Company, in terms of nomination, remuneration and board diversity policy of the Company and based on recommendation of the nomination and remuneration committee and the board of directors of the Company (“Board”), Mr. Narayan K. Seshadri (DIN: 00053563), who holds the office as Non-Executive and Non-Independent Director of the Company and in respect of whom the Company has received a notice in writing

under section 160(1) of the Act from a member proposing his candidature for the office of Director, be and is hereby re-appointed as Non-Executive and Non-Independent Director of the Company, liable to retire by rotation, for a period of 3 (three) years from May 16, 2026 to May 15, 2029 (both days inclusive).

Resolved Further That the Board be and is hereby authorized to do and perform all such acts, deeds, matters and things as the Board may in its absolute discretion deem necessary, desirable or expedient, including but not limited to filing forms, applications and making representations, seeking all necessary approvals from relevant authorities, including governmental authorities, if any, to give effect to this resolution, for and on behalf of the Company and settling all such issues, questions, difficulties or doubts whatsoever that may arise, without being required to seek further consent or approval of the members or otherwise to the end and intent that the members shall be deemed to have given their approval thereto expressly by the authority of this resolution and to delegate all or any of the powers herein conferred to director(s), committee(s), executive(s), officer(s) or representative(s) of the Company or to any other person to do all such acts, deeds, matters and things as may be considered necessary or expedient and to execute such documents, writings etc. as may be necessary to give effect to this resolution.”

Registered Office

401, 4th Floor, Man Excellenza,
S. V. Road, Vile Parle (West),
Mumbai - 400 056, Maharashtra

By order of the Board of Directors
For **Max Healthcare Institute Limited**

Dhiraj Arora
SVP - Company Secretary & Compliance Officer

Membership No.: A28079

April 8, 2026
Gurugram

Explanatory Statement

Item No. 1

The board of directors of the Company ("Board"), on the recommendation of the nomination and remuneration committee ("NRC"), had appointed Mr. Narayan K. Seshadri as an Additional Director (Non-Executive and Non-Independent) with effect from May 16, 2023. Subsequently, the members of the Company approved his appointment for a period of 3 (three) years from May 16, 2023 to May 15, 2026, liable to retire by rotation.

Pursuant to section 152 of the Companies Act, 2013 ("Act"), re-appointment of Mr. Seshadri requires approval by members through an ordinary resolution. Further, pursuant to the provisions of regulation 17(1C) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), approval of members for re-appointment is required to be obtained at the next general meeting or within three months of the re-appointment, whichever is earlier.

Attendance at Board & Committee meetings

Mr. Seshadri currently serves as Chairman of the Risk Management Committee and is a member of the IT Strategy Committee and Debenture Committee.

The attendance of Mr. Seshadri at the Board and Committee meetings since his appointment, is as follows:

Financial Year	Board			Risk Management Committee			IT Strategy Committee		
	Total meetings held during tenure	Meetings Attended	% of attendance	Total meetings held during tenure	Meetings Attended	% of attendance	Total meetings held during tenure	Meetings Attended	% of attendance
2026-27	1	1	100	-	-	-	-	-	-
2025-26	6	6	100	2	2	100	2	1	50
2024-25	6	6	100	2	2	100	2	2	100
2023-24	7	7	100	2	2	100	2	2	100

Note(s):

- (1) Mr. Seshadri was inducted as Chairman and member of Risk Management Committee, member of IT Strategy Committee and member of Debenture Committee w.e.f. October 29, 2023.
- (2) No meeting of Debenture Committee was convened during the aforesaid period.
- (3) Meetings upto the date of this Notice i.e. April 8, 2026 have been considered for current financial year 2026-27.

Proposal

The Company follows a robust and structured process for appointment and re-appointment of Board members. The NRC oversees Board succession planning and evaluates, *inter-alia*, the background, expertise, skill set, experience, educational & professional qualification, performance, integrity, independence of judgement, time commitment and overall contribution of directors. The Board also considers its overall composition including balance between executive and non-executive directors, diversity, tenure and alignment with the Board approved skill matrix.

Considering contribution of Mr. Seshadri during his current tenure, the NRC and the Board, at their meetings held on April 6, 2026 and April 8, 2026 respectively, have recommended to the members, the re-appointment of Mr. Seshadri for a further period of 3 (three) years from May 16, 2026 to May 15, 2029 (both days inclusive).

Brief profile

"Mr. Narayan K. Seshadri is a seasoned professional with over four decades of experience in business transformation, financial advisory and strategic leadership across multiple sectors and geographies. He is widely recognised for advising boards and

senior management teams on navigating complex economic, regulatory and technological transitions.

He is the founder of Tranzmute, a management and business transformation advisory firm and has played a pivotal role in transforming several high-potential enterprises into scalable and sustainable businesses.

Mr. Seshadri currently serves as Non-Executive Chairman of PI Industries Limited, PI Health Sciences Limited, India Debt Resolution Company Limited and CCIL IFSC Limited. Additionally, he is an Independent Director on the Boards of SBI Life Insurance Company Limited, TVS Supply Chain Solutions Limited, Kalpataru Limited, Re Sustainability Limited and United Spirits Limited.

He also serves as Chairperson/ member of various Board Committees including Audit, Nomination and Remuneration, Risk Management and Corporate Social Responsibility across these companies.

A Chartered Accountant by qualification, Mr. Seshadri brings strong financial acumen, governance expertise and deep strategic insight."

The profile of Mr. Seshadri can also be accessed on the Company's website at www.maxhealthcare.in/investors/corporategovernance/board-of-directors.

Contribution to the Company

During his current tenure, Mr. Seshadri has made meaningful contributions to the Board deliberations and strategic oversight, particularly in the areas of:

- * Strategy and business transformation;
- * Evaluation of mergers, acquisitions and strategic initiatives;
- * Risk management and mitigation;
- * Governance and regulatory oversight; and
- * Corporate restructuring and capital allocation.

Mr. Seshadri brings a balanced, objective and forward-looking perspective to the Board discussions, thereby enhancing its quality and decision-making. He has also demonstrated strong engagement and commitment, as evidenced by active participation and excellent attendance at the Board and Committee meetings, as well as constructive interactions with the management team. His experience and mentorship continue to be of considerable value to the Company.

Performance Evaluation

The NRC and the Board have conducted the performance evaluation of Mr. Seshadri in accordance with the evaluation framework adopted by the Company. The evaluation, *inter-alia*, covered his qualifications, experience, understanding of the Company's business and industry, participation in Board and Committee deliberations, openness to diverse perspectives and adherence to confidentiality and legal obligations.

Based on the outcome of the evaluation, the NRC and the Board are of the view that Mr. Seshadri continues to make meaningful contributions to the Board and that his continued association would be beneficial to the Company.

Time Commitment

Since his appointment to the Board, Mr. Seshadri has maintained a 100% attendance record at Board meetings and has demonstrated strong attendance across the Committee meetings. His active participation and expert views have contributed significantly to effective Board functioning. He consistently demonstrates a high level of preparedness, including detailed review of all materials placed before the Board, supplemented by independent research and analysis of matters under consideration.

The NRC and the Board have taken note of Mr. Seshadri's other directorships and committee memberships and acknowledged that:

- * His Board positions are with reputed organisations and are within the limits prescribed under Act and SEBI Listing Regulations. He is not a director in more than seven listed entities and is neither a member of more than ten committees,

nor acts as Chairperson of more than five committees across all listed entities, in compliance with regulation 26 of the SEBI Listing Regulations.

- * He is not serving as a whole-time director or managing director in any listed entity;
- * He maintains active engagement in the Company's Board and Committee meetings; and
- * He devotes sufficient time and attention to the affairs of the Company.

In view of the above, the Board is satisfied that Mr. Seshadri continues to devote adequate time and attention to the affairs of the Company, particularly in light of his consistent attendance record and diligent involvement in Board and Committee meetings. The Board further noted that his demonstrated engagement and performance reflect his ability to effectively balance his professional commitments and diligently discharge his duties as a Non-Executive and Non-Independent Director of the Company.

Rationale for Re-appointment

While recommending re-appointment of Mr. Seshadri, the NRC and the Board have considered, *inter alia*:

- * His continued contribution to strategic decision-making and Board effectiveness;
- * His extensive experience and expertise in risk mitigation and the regulatory framework;
- * His active participation and engagement in Board processes;
- * The positive outcome of his performance evaluation;
- * His alignment with the Board approved skill matrix and future requirements; and
- * The need for continuity and stability at the Board level, particularly in the context of the Company's growth plans.

The Board is of the opinion that the continued association of Mr. Seshadri would be of significant benefit to the Company.

Remuneration

Mr. Seshadri shall be entitled to remuneration of ₹35,00,000/- (Rupees Thirty-Five Lakh only) per annum (payable on monthly basis) as approved by members of the Company in their 22nd Annual General Meeting held on September 27, 2023 or any other remuneration as may be approved by members of the Company, from time to time, on the recommendation of the NRC and the Board. The remuneration is in line with the current remuneration being paid to all other Non-Executive Directors (including Independent Directors).

In addition to the aforesaid remuneration, Mr. Seshadri shall also be entitled to sitting fees and reimbursement of the expenses for attending meetings of the Board or any Committee thereof, as permissible under the Act and/ or SEBI Listing Regulations.

Disclosures and confirmations

The Company has also received, *inter-alia*, the following disclosures/ declarations:

- a) a notice under section 160 of the Act from a member proposing candidature of Mr. Seshadri;
- b) consent in writing to act as director in Form DIR-2;
- c) intimation in Form DIR-8 to the effect that he is not disqualified from being re-appointed as a director in terms of section 164 of the Act;
- d) confirmation that he is neither disqualified nor debarred from holding the office of director under the Act or pursuant to any order issued by SEBI or any such other authority;
- e) there is no inter-se relationship between Mr. Seshadri and any Directors or Key Managerial Personnel of the Company; and
- f) Mr. Seshadri does not hold any shares in the Company.

The details as required under the SEBI Listing Regulations and Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India and all other applicable provisions are provided in **Annexure** to the explanatory statement.

The Board recommends the resolution as set out in item no. 1 for approval of the members as an ordinary resolution.

Except Mr. Seshadri, being the appointee and/or his relatives, none of the other directors/ key managerial personnel and their relatives are in any way, concerned or interested, financially or otherwise, in the said resolution.

Registered Office

401, 4th Floor, Man Excellenza,
S. V. Road, Vile Parle (West),
Mumbai - 400 056, Maharashtra

By order of the Board of Directors
For **Max Healthcare Institute Limited**


Dhiraj Arora
SVP - Company Secretary & Compliance Officer
Membership No.: A28079

April 8, 2026
Gurugram

Details of Director seeking re-appointment

[Pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard on General Meetings]

Name of the Director	Mr. Narayan K. Seshadri
Director Identification Number	00053563
Category	Non-Executive and Non-Independent Director
Age	68 years
Nationality	Indian
Date of first appointment on the Board	May 16, 2023



Expertise in specific functional areas/ experience

Brief Resume

No. of Board Meetings attended during FY 2025-26 and up to the date of this Notice

Qualification

List of Directorship of other companies (excluding body corporates)

Refer to Explanatory Statement of item no. 1

Chartered Accountant

✳ **Listed Companies**

1. SBI Life Insurance Company Limited
2. United Spirits Limited
3. PI Industries Limited
4. Kalpataru Limited
5. TVS Supply Chain Solutions Limited

✳ **Unlisted Companies**

1. PI Health Sciences Limited
2. Re Sustainability Limited
(Formerly known as Ramky Enviro Engineers Limited)
3. India Debt Resolution Company Limited
4. CCIL IFSC Limited
5. Kritdeep Properties Private Limited
6. Svasth-Heart India Foundation
7. Tranzmute Capital & Management Private Limited
8. Browndove Healthcare Private Limited

Membership/ Chairmanship of Committees of other Companies

✳ **Listed Companies**

Sr. No.	Name of the Company	Name of the Committee	Relation
1.	SBI Life Insurance Company Limited	Audit Committee	Chairman
		Nomination & Remuneration Committee	Chairman
		Risk Management Committee	Member
		Corporate Social Responsibility Committee	Member
		Investment Committee	Member
		Policyholder Protection, Grievance	Chairman
		Redressal & Claims Monitoring Committee	Member
		Technology and Digital Strategy Committee	Member

Sr. No.	Name of the Company	Name of the Committee	Relation
2.	United Spirits Limited	Audit Committee	Chairman
		Risk Management Committee	Member
		Corporate Social Responsibility & Environmental, Social and Governance Committee	Member
		Committee of Directors	Member
3.	PI Industries Limited	Audit Committee	Member
		Nomination and Remuneration Committee	Member
		Risk Management Committee	Member
		M&A Committee	Member
4.	Kalpataru Limited	Audit Committee	Chairman
		Stakeholders Relationship Committee	Member
		Nomination and Remuneration Committee	Chairman
		Risk Management Committee	Chairman
5.	TVS Supply Chain Solutions Limited	Audit Committee	Chairman
		Nomination & Remuneration Committee	Member

* Unlisted Companies

Sr. No.	Name of the Company	Name of the Committee	Relation
1.	PI Health Sciences Limited	Nomination & Remuneration Committee	Member
2.	Re Sustainability Limited (Formerly known as Ramky Enviro Engineers Limited)	Audit Committee	Chairman
		Nomination & Remuneration Committee	Chairman
		Risk Management Committee	Chairman
		ESG Committee	Chairman
3.	India Debt Resolution Company Limited	Audit Committee	Member
		Nomination & Remuneration Committee	Member
		Corporate Social Responsibility Committee	Chairman

Listed entities from which the person has resigned in the past 3 years*	Nil
No. of shares held in the Company including shareholding as beneficial owner (as on the date of this Notice)	Nil
Relationship with other Directors, Manager and Key Managerial Personnel/ relationships between directors inter-se	None
Details of remuneration last drawn (FY 2025-26)	₹35,00,000 (Rupees Thirty-Five Lakh only)
Terms and conditions of re-appointment	Refer to Explanatory Statement of item no. 1
Details of remuneration sought to be paid	

*Companies where Mr. Seshadri ceased to hold office consequent to completion of his tenure on the Board have not been considered.

Notes

1. The explanatory statement pursuant to section 102 of the Act read with the Rules, setting out material facts concerning the special business under resolution no. 1 of the accompanying Notice, is annexed hereto. Relevant details of director proposed to be re-appointed as required under regulation 36(3) of the SEBI Listing Regulations and SS-2 are also provided in the explanatory statement.

2. The Notice along with explanatory statement and E-voting instructions are being sent **only through electronic mode** to members whose e-mail addresses are registered with the Company/ RTA/ Depository Participant(s) ("DPs") and whose names appear in the register of members of the Company and/ or in the register of beneficial owners maintained by the Depositories as on Cut-off Date i.e., Wednesday, April 8, 2026. A person who is not a member as on the Cut-off Date should treat the Notice for informational purposes only.

Members of the Company as on the Cut-Off Date (including those Members who may not have received the Notice due to non-registration of their e-mail addresses with the Company/ RTA/Depositories) shall be entitled to vote in relation to the aforementioned Resolution in accordance with the process specified in the Notice.

Members may note that the Notice shall also be uploaded on the website of the Company at www.maxhealthcare.in and on the website of RTA at <https://instavote.linkintime.co.in>. The Notice can also be accessed from the websites of stock exchanges i.e., NSE at www.nseindia.com and BSE at www.bseindia.com.

3. In accordance with framework provided under MCA Circulars, physical copy of the Notice along with postal ballot forms and pre-paid business envelope will not be sent to members and accordingly, members are required to communicate their assent or dissent through E-voting system only.

4. The Board of the Company has appointed Mr. Devesh Kumar Vasisht (ICSI Membership No. F8488) or failing him, Mr. Parveen Kumar (ICSI Membership No. F10315), Partners of DPV & Associates LLP, Practicing Company Secretaries, Faridabad, as the scrutinizer ("Scrutinizer") for conducting the postal ballot only through E-voting process in a fair and transparent manner, who has communicated willingness to be appointed for the said purpose.

5. The Scrutinizer's decision on the validity of the postal ballot through E-voting shall be final. Upon completion of scrutiny of the votes, the Scrutinizer shall submit his report to the Chairman and Managing Director or any person authorized by him. The results of the postal ballot will be announced by the Chairman and Managing Director or any person authorized by him in writing for this purpose on or before Wednesday, May 13, 2026 at the registered office of the Company. The said results along with Scrutinizer's report would be communicated to the stock exchanges and also be displayed at the registered and corporate office of the Company. Additionally, the said results will also be uploaded on the website of the Company viz. www.maxhealthcare.in

as well as on the website of MUFG Intime viz. <https://instavote.linkintime.co.in>.

6. The resolution, if passed by requisite majority, shall be deemed to have been passed on the last date specified by the Company for E-voting i.e., Monday, May 11, 2026. Further, resolution passed by members through postal ballot is deemed to have been passed as if the same has been passed at a general meeting.

7. All material documents referred in the Notice and explanatory statement will be available for inspection without any fee by members of the Company at the registered office of the Company during office hours on working days from the date of dispatch of the Notice until the last date for receipt of votes by E-voting. Alternatively, members may inspect documents electronically, without any fee, by sending e-mail at investors@maxhealthcare.com from their registered e-mail address mentioning their name, folio number/DP ID and Client ID.

8. SEBI has mandated the submission of PAN, KYC details and nomination by members. Members may register/ update their e-mail address, Bank Account and other KYC details in the following manner:

Dematerialised Holding	Register/ update the details in the demat account, as per the process advised by DPs.
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Physical Holding	Register/ update the details in the prescribed form ISR - 1 along with other relevant forms and supporting documents with RTA of the Company at their office at MUFG Intime India Private Limited, Noble Heights, 1 st Floor, Plot No. NH-2, LSC, C-1 Block, Near Savitri Market, Janakpuri, New Delhi - 110058 or by e-mail at Investor.helpdesk@in.mpms.mufig.com or delhi@in.mpms.mufig.com .
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Members may download the prescribed form from the RTA's website at <https://web.in.mpms.mufig.com/KYC-downloads.html>.

9. In accordance with the MCA Circulars, the members are requested to take note that members holding shares of the Company in electronic form can verify/update their e-mail address and mobile number with their respective DPs. Members can also temporarily update their e-mail address and mobile number with RTA, by following the procedure given below:

a) Visit the link: https://web.in.mpms.mufig.com/EmailReg/Email_Register.html and follow the registration process as guided thereafter. Post successful registration of the e-mail address, the members would get soft copy of the Notice along with the User-ID and the password to cast vote. In case of any queries, members may write to the Company at investors@maxhealthcare.com or to RTA at Investor.helpdesk@in.mpms.mufig.com.

- b) It is clarified that for permanent registration of e-mail address, the members are however requested to register their e-mail address, in respect of electronic holdings with the depository through the concerned DPs, by following the due procedure; and
- c) Those members who have already registered their e-mail addresses are requested to keep their e-mail addresses validated with their DPs/ the Company's RTA, to enable servicing of notices/ documents/ Annual Reports electronically to their e-mail address.
10. We urge the members to support our commitment to environmental protection by choosing to receive the Company's communication through e-mail. Members holding shares in Demat mode and who have not registered their e-mail addresses are requested to register their e-mail addresses and bank account details in demat account, as per the process advised by their respective DPs.
11. In case the members have any queries or issues regarding remote E-voting, they may refer the (i) Frequently Asked Questions (FAQs); or (ii) Instavote E-voting manual, available under Help section at <https://instavote.linkintime.co.in>, or contact Mr. Swapan Naskar, Associate Vice President & Head (North India), MUFG Intime India Private Limited, Noble Heights, 1st Floor, Plot No NH-2, C-1 Block, LSC, Near Savitri Market, Janakpuri, New Delhi - 110058 or call at 011 - 4941 1000 or write an e-mail to enotices@in.mpms.mufg.com.
12. Voting Rights in the Postal Ballot cannot be exercised by a proxy.
2. The E-voting period commences from Sunday, April 12, 2026 at 9:00 am (IST) and ends on Monday, May 11, 2026 at 5:00 pm (IST) (both days inclusive). During this period, members of the Company holding equity shares either in physical or dematerialized form as on the Cut-off date, i.e., Wednesday, April 8, 2026 (including those members who may not have received the Notice due to non-registration of their e-mail address with the Company or the Depositories), may cast their vote electronically, in respect of the resolution as set out in the Notice only through E-voting.
3. The E-voting shall not be allowed beyond the aforesaid date and time and the E-voting module shall be forthwith disabled by RTA upon expiry of the aforesaid period. Once the vote on the resolution is cast by the member, he/she shall not be allowed to change it subsequently.
4. The voting rights shall be reckoned in proportion to the paid-up equity shares registered in the name of member/ beneficial owner as on the Cut-off date. A person, whose name is recorded in the register of members of the Company and/ or in the Register of Beneficial Owners maintained by the Depositories as on the Cut-off date shall only be entitled to cast their vote through E-voting.

Instructions and Procedure for remote E-voting

In terms of SEBI master circular no. SEBI/HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, Individual members holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and DPs.

E-VOTING:

1. In compliance with regulation 44 of the SEBI Listing Regulations, section 108 and 110 of the Act read with Rules, as

Login method for Individual Members holding securities in demat mode:

Type of Member	Login Method
Individual members holding securities in demat mode with NSDL	<p>Method 1: NSDL OTP based login</p> <p>a) Visit URL: https://eservices.nSDL.com/SecureWeb/evoting/evotinglogin.jsp</p> <p>b) Enter your 8 - character DP ID, 8 - digit Client Id, PAN, Verification code and generate OTP.</p> <p>c) Enter the OTP received on your registered email ID/ mobile number and click on login.</p> <p>d) Post successful authentication, you will be re-directed to NSDL depository website wherein you will be able to see ER-voting services under Value added services. Click on "Access to e-Voting" under e-Voting services.</p> <p>e) Click on "MUFG Intime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.</p> <p>Method 2: If registered with NSDL IDeAS facility</p> <p><u>Members who have registered for NSDL IDeAS facility:</u></p> <p>a) Visit URL: https://eservices.nSDL.com and click on "Beneficial Owner" icon under "IDeAS Login Section".</p> <p>b) Enter IDeAS User ID, Password, Verification code & click on "Log-in".</p> <p>c) Post successful authentication, you will be able to see e-Voting services under Value added services section. Click on "Access to e-Voting" under e-Voting services.</p> <p>d) Click on "MUFG Intime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote E-voting period.</p>

Type of Member	Login Method
----------------	--------------

OR

Members who have not registered for NSDL IDeAS facility

- a) To register, visit URL: <https://eservices.nsd.com> and select “Register Online for IDeAS Portal” or click on <https://eservices.nsd.com/SecureWeb/IdeasDirectReg.jsp>
- b) Enter 8-character DP ID, 8-digit Client ID, Mobile no., Verification code & click on “Submit”.
- c) Enter the last 4 digits of your bank account / generate ‘OTP’.
- d) Post successful registration, user will be provided with Login ID and password.
- e) Follow steps given above in points (a-d).

Method 3: By directly visiting E-voting website of NSDL:

- a) Visit URL: <https://www.evoting.nsd.com>.
- b) Click on the “Login” tab available under ‘Shareholder/Member’ section.
- c) Enter User ID (i.e., your 16-digit demat account no. held with NSDL), Password/OTP and a Verification Code as shown on the screen & click on “Login”.
- d) Post successful authentication, you will be re-directed to NSDL depository website wherein you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services.
- e) Click on “MUFG Intime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote E-voting period.

Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience.

NSDL Mobile App is available on



Individual members holding securities in demat mode with CDSL

Method 1: If registered with CDSL Easi/ Easiest facility

Members who have registered for CDSL Easi/ Easiest facility:

- a) Visit URL: <https://web.cdslindia.com/myeasitoken/Home/Login> or www.cdslindia.com.
- b) Click on “Login” and select “My Easi New (Token)”.
- c) Enter existing username, Password & click on “Login”.
- d) Post successful authentication, user will be able to see e-voting option. The E-voting option will have links of E-voting service providers i.e., MUFG Intime. Click on “MUFG Intime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote E-voting period.

OR

Members who have not registered for CDSL Easi/ Easiest facility:

- a) To register, visit URL:
<https://web.cdslindia.com/myeasitoken/Home/EasiRegistration> or
<https://web.cdslindia.com/myeasitoken/Home/EasiestRegistration>
- b) Proceed with updating the required fields for registration.
- c) Post successful registration, user will be provided username and password on the registered email ID.
- d) Follow steps given above in points (a-c).

Type of Member	Login Method
	<p>Method 2: By directly visiting the E-voting website of CDSL</p> <ol style="list-style-type: none"> Visit URL: https://www.cdslindia.com. Go to E-voting tab. Enter 16-digit Demat Account Number (BO ID) and PAN and then, click on 'Submit'. System will authenticate the user by sending OTP on registered Mobile and e-mail as recorded in Demat Account. After successful authentication, user will be able to see E-voting option. The E-voting option will have links of E-voting service providers i.e., MUFG Intime. Click on 'MUFG Intime' or 'E-voting link displayed alongside Company's Name' and member will be redirected to InstaVote website for casting the vote during the remote E-voting period.
Individual members holding securities in demat mode with Depository Participant ("DPs")	<p>Individual members can also login using the login credentials of demat account through their DPs registered with NSDL/CDSL for E-voting facility.</p> <ol style="list-style-type: none"> Login to DP website. After Successful login, members shall navigate through 'E-voting' option. Click on E-voting option, members will be redirected to NSDL/ CDSL depository website after successful authentication, wherein members can see E-voting feature. Post successful authentication, click on 'MUFG Intime' or 'E-voting link displayed alongside Company's Name' and members will be redirected to InstaVote website for casting the vote during the remote E-voting period.

Login method for Individual members holding shares in physical mode/ non-Individual members holding shares in demat mode other than institutional members:

Individual members holding shares in physical mode/ non-Individual members holding shares in demat mode as on the Cut-off date for E-voting may register for InstaVote as under:

Step 1: Login / Signup on InstaVote

Members registered for INSTAVOTE facility:

- Visit URL: <https://instavote.linkintime.co.in> & click on **"Login"** under 'SHARE HOLDER' tab.

InstaVote USER ID	NSDL	User ID Is 8 Character DP ID followed by 8 Digit Client ID (e.g.IN123456) and 8 digit Client ID (eg.12345678).
	CDSL	User ID is 16 Digit Beneficiary ID.
	Shares held in physical form	User ID is Event No + Folio no. registered with the Company

- Enter details as under:
 - User ID: Enter User ID.
 - Password: Enter existing Password.
 - Enter Image Verification (CAPTCHA) Code.
 - Click "Submit".

(Home page of e-voting will open. Follow the process given under "Steps to cast vote for Resolutions")

Members not registered for INSTAVOTE facility:

- Visit URL: <https://instavote.linkintime.co.in> & click on **"Sign Up"** under 'SHARE HOLDER' tab & register with details as under:

InstaVote USER ID	NSDL	User ID Is 8 Character DP ID followed by 8 Digit Client ID (e.g.IN123456) and 8 digit Client ID (eg.12345678).
	CDSL	User ID is 16 Digit Beneficiary ID.
	Shares held in physical form	User ID is Event No + Folio no. registered with the Company

- User ID: Enter User ID.
- PAN: Enter your 10-digit Permanent Account Number (PAN) (Members who have not updated their PAN with the DPs/ Company shall use the sequence number provided, if applicable).
- DOB/DOI: Enter the Date of Birth (DOB) / Date of Incorporation (DOI) (As recorded with your DP/ Company - in DD/MM/YYYY format).
- Bank Account Number: Enter your Bank Account Number (last four digits), as recorded with your DP/Company.
 - o Members, holding shares in **NSDL form**, shall provide 'point 4' above.
 - o Members, holding shares in **CDSL form**, shall provide 'point 3' or 'point 4' above.
 - o Members, holding shares in **physical form** but have not recorded 'point 3' and 'point 4', shall provide their Folio number in 'point 4' above.

5. Set the password of your choice. (The password should contain minimum 8 characters, at least one special Character (!#\$%&*), at least one numeral, at least one alphabet and at least one capital letter).
6. Enter Image Verification (CAPTCHA) Code.
7. Click “Submit” (You have now registered on InstaVote). Post successful registration, click on “**Login**” under ‘SHARE HOLDER’ tab & follow steps given above in points (a-b).

Step 2: Steps to cast vote for Resolution through InstaVote

- A. Post successful authentication and redirection to InstaVote inbox page, you will be able to see the “Notification for e-voting”.
- B. Select ‘View’ icon. E-voting page will appear.
- C. Refer the Resolution description and cast your vote by selecting your desired option ‘Favour/ Against’ (If you wish to view the entire Resolution details, click on the ‘View Resolution’ file link).
- D. After selecting the desired option i.e. Favour/ Against, click on ‘Submit’.
- E. A confirmation box will be displayed. If you wish to confirm your vote, click on ‘Yes’, else to change your vote, click on ‘No’ and accordingly modify your vote.

Note: Members may click on “Vote as per Proxy Advisor’s Recommendation” option and view proxy advisor recommendations for each resolution before casting vote. “Vote as per Proxy Advisor’s Recommendation” option provides access to expert insights during the E-voting process. Members may modify their vote before final submission.

Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently.

Non-Individual Body corporate Members shall send a scanned copy of the board resolution authorising its representative to vote, to the scrutinizer at dpv@dpvassociates.com with a copy marked to RTA at enotices@in.mpms.mufig.com and the Company at investors@maxhealthcare.com.

Guidelines for Institutional Members (“Custodian / Corporate Body/ Mutual Fund”)

Step 1 - Custodian / Corporate Body/ Mutual Fund Registration

- A. Visit URL: <https://instavote.linkintime.co.in>.
- B. Click on “Sign Up” under “Custodian / Corporate Body/ Mutual Fund”.
- C. Fill up your entity details and submit the form.
- D. A declaration form and organization ID is generated and sent to the Primary contact person’s email ID (which is filled at the time of sign up). The said form is to be signed by the Authorised Signatory, Director, Company Secretary of the entity & stamped and sent to insta.vote@linkintime.co.in.

- E. Thereafter, Login credentials (User ID; Organisation ID; Password) is sent to Primary contact person’s email ID. (You have now registered on InstaVote).

Step 2 - Investor Mapping

- A. Visit URL: <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.
- B. Click on “Investor Mapping” tab under the Menu section
- C. Map the Investor with the following details:
 - 1) ‘Investor ID’ - Investor ID for NSDL demat account is 8 Character DP ID followed by 8 Digit Client ID i.e., IN00000012345678; Investor ID for CDSL demat account is 16 Digit Beneficiary ID.
 - 2) ‘Investor’s Name - Enter Investor’s Name as updated with DP.
 - 3) ‘Investor’s PAN’ - Enter your 10-digit PAN.
 - 4) ‘Power of Attorney’ - Attach Board resolution or Power of Attorney.

NOTE: File Name for the Board resolution/ Power of Attorney shall be - DP ID and Client ID or 16 Digit Beneficiary ID.

Further, Custodians and Mutual Funds shall also upload specimen signatures.

- D. Click on Submit button. (The investor is now mapped with the Custodian / Corporate Body/ Mutual Fund Entity). The same can be viewed under the “Report section”.

Step 3 - Steps to cast vote for Resolution through InstaVote

The corporate member can vote by two methods, during the remote E-voting period.

METHOD 1 - VOTES ENTRY

- a) Visit URL: <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.
- b) Click on “Votes Entry” tab under the Menu section.
- c) Enter the “Event No.” for which you want to cast vote. Event No. can be viewed on the home page of InstaVote under “On-going Events”.
- d) Enter “16-digit Demat Account No.”.
- e) Refer the Resolution description and cast your vote by selecting your desired option ‘Favour / Against’ (If you wish to view the entire Resolution details, click on the ‘View Resolution’ file link). After selecting the desired option i.e. Favour / Against, click on ‘Submit’.
- f) A confirmation box will be displayed. If you wish to confirm your vote, click on ‘Yes’, else to change your vote, click on ‘No’ and accordingly modify your vote. (Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently).

METHOD 2 - VOTES UPLOAD

- a) Visit URL: <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.
- b) After successful login, you will see “Notification for e-voting”.
- c) Select “View” icon for “Company’s Name / Event number”.
- d) E-voting page will appear.
- e) Download sample vote file from “Download Sample Vote File” tab.
- f) Cast your vote by selecting your desired option 'Favour / Against' in the sample vote file and upload the same under “Upload Vote File” option.
- g) Click on ‘Submit’. ‘Data uploaded successfully’ message will be displayed. (Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently).

Note: **Non-Individual Body corporate members** shall send a scanned copy of the board resolution authorising its representative to vote, to the scrutinizer at dpv@dpvassociates.com with a copy marked to RTA at enotices@in.mpms.mufg.com and the Company at investors@maxhealthcare.com.

HELPDESK:

Members holding securities in physical mode / Non-Individual Members holding securities in demat mode:

Members holding securities in physical mode / Non-Individual Members holding securities in demat mode facing any technical issue in login may contact INSTAVOTE helpdesk by sending a request at enotices@in.mpms.mufg.com or contact on: - Tel: 022 - 4918 6000.

Individual Members holding securities in demat mode:

Individual Members holding securities in demat mode may contact the respective helpdesk for any technical issues related to login through depository i.e., NSDL and CDSL.

Login type	Helpdesk details
Individual Members holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending request at evoting@nsdl.co.in or call at: 022 - 4886 7000
Individual Members holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33

Forgot Password:

Individual Members holding securities in physical mode/ Non-Individual Members holding securities in demat mode:

Individual Members holding securities in physical mode/ Non-Individual Members holding securities in demat mode have forgotten the USER ID [Login ID] or Password or both then the member can use the “Forgot Password” option available on: <https://instavote.linkintime.co.in>.

- * Click on “Login” under ‘SHARE HOLDER’ tab.
- * Further Click on “forgot password?”
- * Enter User ID, select Mode and Enter Image Verification code (CAPTCHA).
- * Click on “SUBMIT”.

InstaVote USER ID	NSDL	User ID Is 8 Character DP ID followed by 8 Digit Client ID (e.g.IN123456) and 8 digit Client ID (eg.12345678).
	CDSL	User ID is 16 Digit Beneficiary ID.
	Shares held in physical form	User ID is Event No + Folio no. registered with the Company

In case Custodian / Corporate Body/ Mutual Fund has forgotten the USER ID [Login ID] or Password or both then the member can use the “Forgot Password” option available on: <https://instavote.linkintime.co.in>

- * Click on ‘Login’ under “Custodian / Corporate Body/ Mutual Fund” tab.
- * Further Click on “forgot password?”.
- * Enter User ID, Organization ID and Enter Image Verification code (CAPTCHA).
- * Click on “SUBMIT”.

In case members have a valid email address, Password will be sent to his / her registered e-mail address. Members can set the password of his/her choice by providing information about the particulars of the Security Question and Answer, PAN, DOB/DOI etc. The password should contain a minimum of 8 characters, at least one special character (!#\$%), at least one numeral, at least one alphabet and at least one capital letter.*

Individual Members holding securities in demat mode with NSDL/ CDSL has forgotten the password:

Individual Members holding securities in demat mode have forgotten the USER ID [Login ID] or Password or both, then the Members are advised to use Forget User ID and Forget Password option available at above mentioned Depository/ DPs website.

General Instructions - Members

- * It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- * For shareholders/ members holding shares in physical form, the details can be used only for voting on the resolution contained in this Notice.
- * During the voting period, shareholders/ members can login any number of time till they have voted on the resolution for a particular “Event”.



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